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Mr. Daniel N. Rosenblatt
Executive Director
International Association of Chiefs of Police
515 North Washington Street
Alexandria, Virginia

Dear Mr. Rosenblatt,

The National Incident Management System Consortium (NIMSC) was organized 17 years ago with the intention of merging the two most popular incident command systems into a single common system. Because of the dedicated collaborative efforts of 23 major fire service organizations, the merger was achieved in the fire discipline through a consensus process. The outcome essentially served as a precursor to the development of the National Incident Management System mandated by President Bush in Homeland Security Presidential Directives 5 and 8 in 2004, and the evolution of the organization now known as NIMSC, an incorporated 501(c) (3) non-profit corporation in the State of Texas. NIMSC now recognizes the benefit of a partnership with the International Association of Chiefs of Police in the development of law enforcement specific applications of the incident command system for the discipline of law enforcement.

Our initial focus and specialization was in the realm of the fire service, our bailiwick, where we developed *Model Procedure Guides*, the fire service equivalent of law enforcement's *Playbooks* or *Response Plans* (standardized response information folders). Our original objective was simple to envision, yet complicated to achieve; we have now identified a successful process to produce these highly useful documents. We are preparing to enlarge our scope of application to create model documents that will aid in the adoption and implementation of NIMS across all emergency response disciplines, with a present focus on law enforcement organizations.

Now that we have created a successful collaborative process, I am pleased to announce the expansion of our mission to include those in the field of law enforcement and seek the involvement of representatives from the International Association of Chiefs of Police as a charter partner in this project. Such a multi-disciplinary collaborative effort is dedicated to raising the level of professionalism among those in the criminal justice field and is ideally suited to benefit the law enforcement community that you have served for the past 100-plus years and that you represent nationally. We have prepared a preliminary draft of a White Paper that is enclosed with this invitation to provide an overview of this project. Our objective is to develop model law enforcement response plans, or playbooks, which are NIMS compliant and serve as a resource to the adoption and the daily application of uniform command and incident management.

The California Company, Maloney & Associates, LLC, has already indicated a willingness to join us and provide subject matter expertise on this project; they have provided subject matter expertise for the Department of Homeland Security (DHS) and members of the National Domestic Preparedness Consortium since 2004. A principal in Maloney & Associates is Mr. Tom Maloney, who has more than 31 years experience in the field of law enforcement in California. Prior to his retirement, while still actively employed in the public sector, Tom developed and founded the Northern California Regional Terrorism Threat Assessment Center (RTTAC) in San Francisco. The RTTAC serves as an information sharing collaborative among law, fire, public health and emergency medical responders in the 15 coastal counties stretching from Monterey to the Oregon border. Supported largely through DHS grant funds and is concerned with homeland security issues serving as a fusion center for that region of California.

Please take a few moments to review the white paper we have included with this correspondence. At present, the law enforcement liaison for the Federal Emergency Management Administration has expressed an interest in supporting our developing project. Mr. Ron Brooks, president of the National Narcotics Officers' Associations' Coalition has recommended your organization as one who should be a cornerstone of this project.

Mr. Maloney will be contacting your organization personally in the near future to discuss further the potential and dimensions of this worthwhile project. He will be seeking your commitment to join us in a proven collaborative, consensus based process and partnership to incorporate the principals of incident command into everyday law enforcement operations through the development of response plan documents that complement existing protocols and meet contemporary mutual needs.

Please feel free to contact me personally through our office in Texas if you wish to discuss our invitation with me personally. In the alternative, you or your representative may contact Mr. Maloney at his office, 735 Industrial Road, Suite 210, San Carlos, California, 94070, or by telephone at (650) 637-1515 to discuss the matter further. We look forward to the opportunity to work together in this multi-disciplinary project.

Sincerely,

George Maier
President

cc: Mr. Tom Maloney